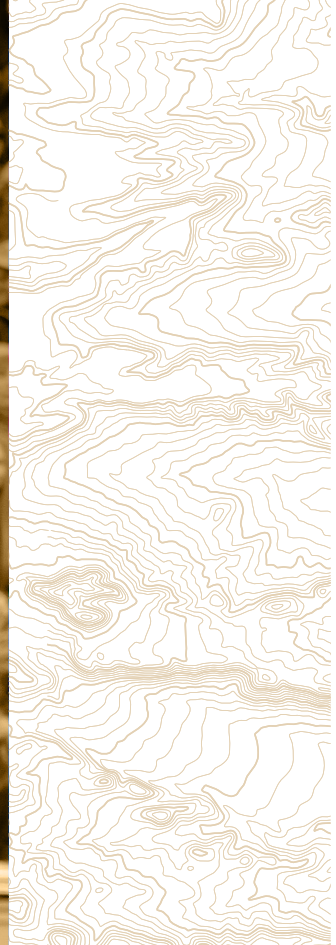




DEFINING OUR FUTURE

THE CAMPAIGN IN SUPPORT OF
THE UNITED STATES AIR FORCE ACADEMY



AIR FORCE ACADEMY FOUNDATION

ANNUAL REPORT

EXCELLENCE

20
22

TABLE OF CONTENTS

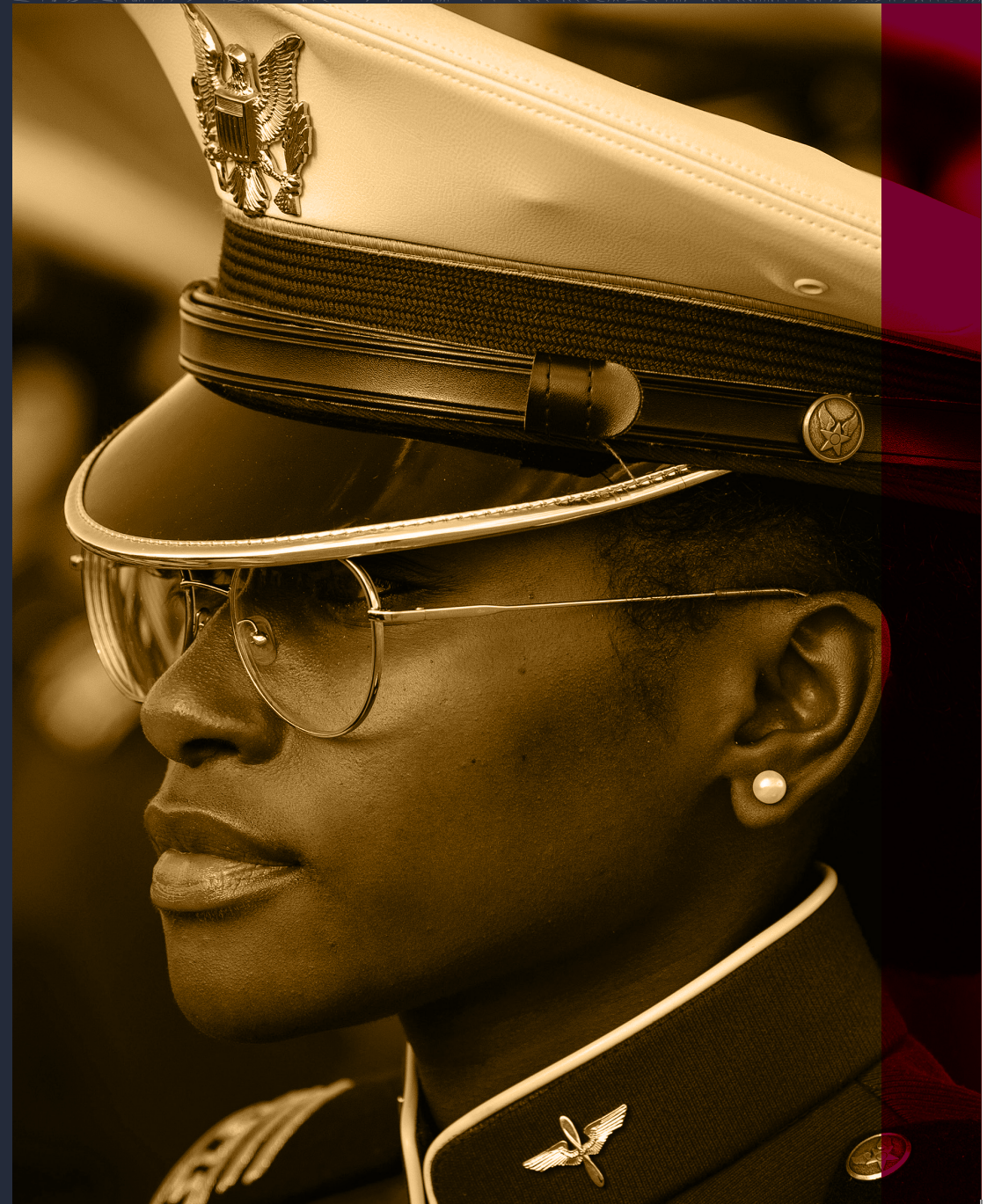
3	LETTER FROM THE PRESIDENT
5	FINANCIAL SUMMARY
6	MOMENTS OF IMPACT
8	ENSURING THE NATION'S 21ST-CENTURY PREEMINENCE
12	DEVELOPING LEADERS OF CHARACTER
16	BUILDING RESILIENCY AND DIVERSITY
20	SERVING GRADUATES AND HONORING OUR HERITAGE
24	CAMPAIGN TOP DONOR LIST
27	BOARD OF DIRECTORS



Access the online donor honor roll at
www.usafa.org/2022HonorRoll

USERNAME: Excellence

PASSWORD: 2022Excel



WHAT'S THE DIFFERENCE BETWEEN GOOD ENOUGH AND EXCELLENT?

WHEN SOMETHING IS GOOD ENOUGH, WE LIVE WITH IT, BUT WE DON'T LOVE IT. GOOD ENOUGH GETS THE JOB DONE, BUT WE DON'T WRITE FIVE-STAR REVIEWS ABOUT IT. GOOD ENOUGH IS SATISFACTORY, BUT IT DOESN'T INSPIRE US TO ENCOURAGE FRIENDS AND FAMILY TO JOIN. GOOD ENOUGH IS ACCEPTABLE . . . AND FORGETTABLE.

EXCELLENCE, ON THE OTHER HAND, FEELS DIFFERENT.

An excellent experience is one we never forget. It shapes our perspective of all future experiences. An excellent product is of the very best quality; it works flawlessly every time. An excellent team is durable, and it can't be beat.

At the Air Force Academy, donors like you are elevating programs, facilities and experiences from good enough to excellent.

Our Academy's third core value — Excellence in All We Do — says it clearly. Our institution is designed and purposed to be much better than good enough. We must be excellent. The stakes demand we be excellent, don't they? As Gen. Douglas MacArthur famously said, "in war there is no substitute for victory."

This annual report for 2022 — "Excellence" — reflects the nature of the impact you have each and every day at our institution. In these pages, you'll discover a number of stories that bring this reality to light — that private support is increasingly making the difference between good enough and excellent.

In 2022, graduates, parents and friends generously contributed more than \$51.7 million through the Air Force Academy Foundation to support our Academy. It is a record-setting number. But amidst the flourish of a big number are the countless stories of impact that donors have made possible.

We thank you for your continued investment in our Academy and your partnership with the Foundation as, together, we pursue an excellent future for our cadets and this institution.



A handwritten signature in black ink that reads "Mark".

Mark Hille '97

*President
Association of Graduates and
Air Force Academy Foundation*

FINANCIAL SUMMARY

DEFINING OUR **FUTURE CAMPAIGN**

By the Numbers

[Through the end of 2022]

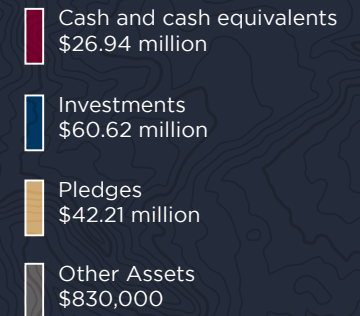
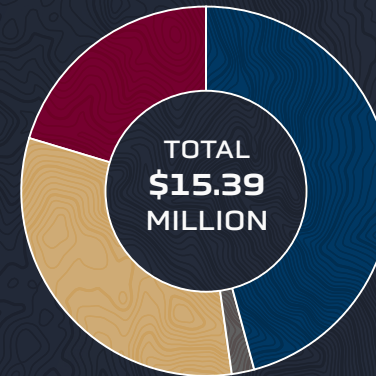
▶ **\$248.62 Million**
CUMULATIVE CAMPAIGN COMMITMENTS

▶ **92%**
TO GOAL OF
OVERALL CAMPAIGN

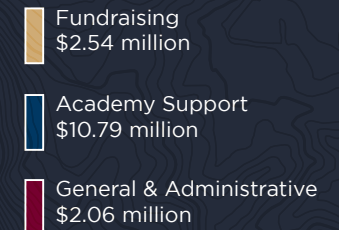
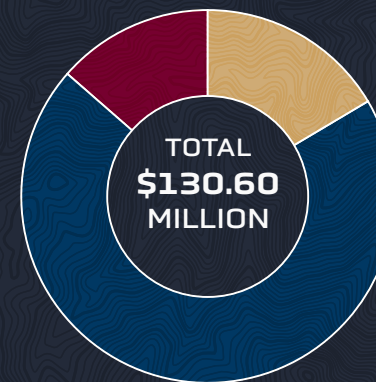
▶ **16,387**
OVERALL DONORS TO
THE CAMPAIGN

▶ **10,716**
GRADUATE DONORS

2022 ASSETS

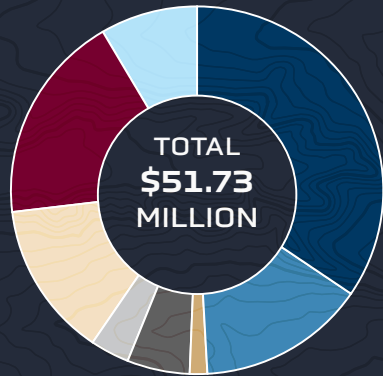


2022 EXPENSES

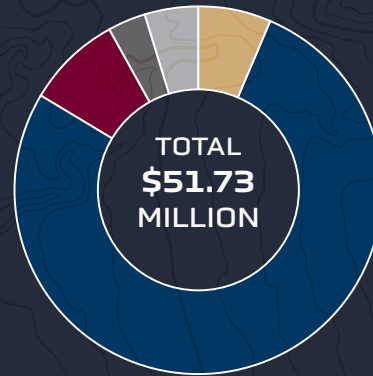


The expenses and assets information is derived from the Air Force Academy Foundation's unaudited financial statements as of Dec. 31, 2022. Visit www.afacademyfoundation.org/financials to view more detailed, audited financial statements and Form 990s

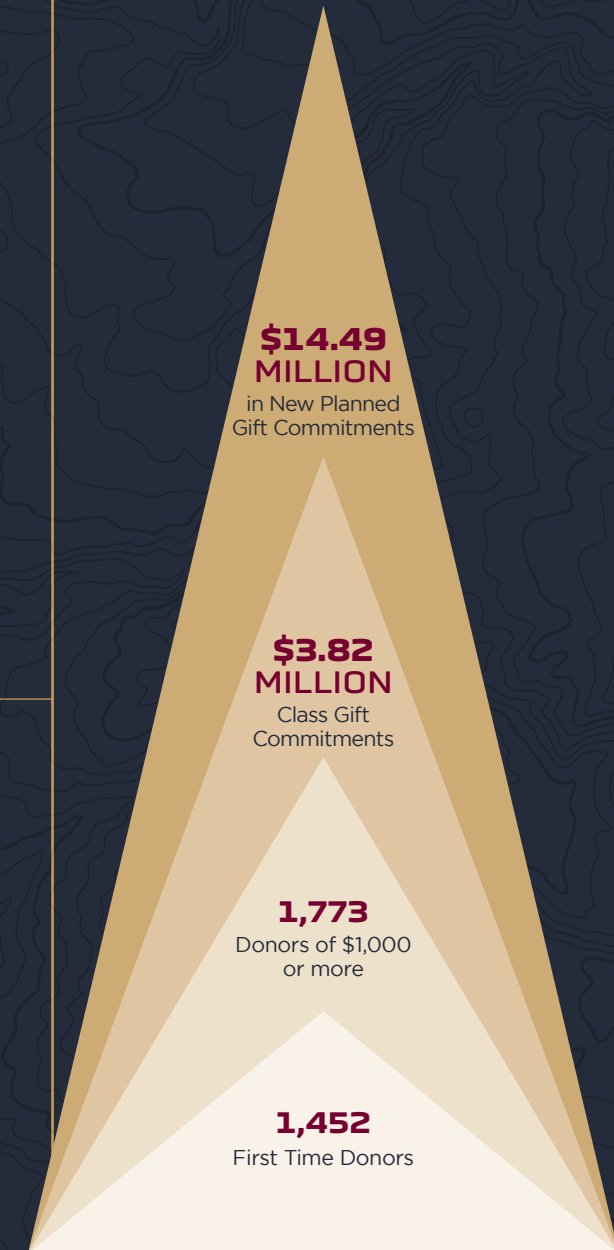
COMMITMENTS BY PURPOSE



COMMITMENTS BY SOURCE



2022 BY THE NUMBERS



TOP 10 CLASSES

BY DONOR PARTICIPATION RATE

RANK	CLASS	RATE
1	1974	39.6%
2	1970	38.2%
3	1963	27.5%
4	1959	26.6%
5	1966	23.6%
6	1968	23.5%
7	1969	19.8%
8	1964	19.5%
9	1976	19.1%
10	1967	18.9%

DONORS BY LEVEL

\$5,000,000+	2
\$1,000,000-\$4,999,999	8
\$500,000-\$999,999	12
\$250,000-\$499,999	12
\$100,000-\$249,999	34
\$50,000-\$99,999	22
\$25,000-\$49,999	24
\$10,000-\$24,999	102
\$5,000-\$9,999	115
\$2,500-\$4,999	245
\$1,000-\$2,499	1,197
Less than \$1,000	5,046

TOTAL NUMBER OF DONORS 6,819

MOMENTS OF IMPACT

2022 WAS A RECORD-SETTING YEAR FOR DONOR GENEROSITY.

Academy graduates, parents and friends stepped up in an unprecedented way, and the impact of support was felt across the entire USAFA campus. Here we share 10 impactful moments at the Air Force Academy in 2022 that donor support drove.

- ▶ **1 The Air Force Academy community** came together on Aug. 3 to support Academy programs during the first 1Day1USAFA day of giving. More than 2,600 donors gave more than \$1.3 million to support a wide array of initiatives, including the Air Force Academy Fund, various class projects, the Falcon Stadium modernization project, the Long Blue Line Fund and the USAFA Preparatory School.
- ▶ **2 In January 2022, membership in the Association of Graduates expanded** to all graduates of the Air Force Academy at no cost to them. Since that time, more than 4,800 graduates who were not previously members took advantage of the opportunity to join their alumni association and have a voice in its future. A Defining Our Future campaign initiative, membership for all graduates is a way to serve all members of the Long Blue Line. Graduates can join at any time.
- ▶ **3 Air Force Academy cadets** joined other undergraduate students and distinguished experts from across the country at the 64th Academy Assembly to explore issues surrounding the future of space policy. Various donors, including the Olmsted Foundation, provided funding for the Academy Assembly.
- ▶ **4 The new Outdoor Leadership Complex (OLC)** tower northwest of the cadet area became operational in June. The steel structure is designed to spur teams of cadets to use critical leadership skills at different heights and distances to accomplish challenging tasks. The Class of 1963 led the way, contributing more than \$1 million to honor classmate Gen. (Ret.) Ronald Fogleman. Lt. Gen. (Ret.) Marcus '61 and Ginger Anderson and The Dorothy D. and Joseph A. Moller Foundation Trust also contributed in a significant way to the project.
- ▶ **5 Following a pandemic-forced closure, the popular Planetarium and STEM Center** reopened to the public. Free public shows take place several times per week, and other times are set aside for schools to spark interest in the Academy and STEM subjects. The updated facility was made possible by lead gifts from John Martinson '70 and Jerry '70 and Pam Bruni, along with the classes of 1985 and 1997.
- ▶ **6 Air Force Academy athletic team captains** traveled to Gettysburg National Military Park in Pennsylvania as part of a leadership experience provided by the Air Force Academy Foundation through generous donations from Academy graduates. Cadet-athletes learned about leadership and history while touring several sites, including McPherson Ridge, Little Round Top, the High Water Mark and the Gettysburg National Cemetery.
- ▶ **7 The National Security Strategic Studies Partnership (N3SP)** provided two important opportunities to explore national security challenges to cadets and students from the Air Force Academy, the University of Colorado at Boulder and the University of Colorado at Colorado Springs. At the spring forum, student researchers presented their research on national security topics ranging from ballistic missile defense to space deterrence. The fall workshop fostered discussion about a variety of national security challenges, including space, cybersecurity and nuclear deterrence. The partnership and its related events are made possible by support from The Anschutz Foundation.
- ▶ **8 A generous donation from John Martinson '70** has allowed the Academy to purchase 26 sets of virtual reality goggles to allow cadets to learn foreign languages through immersion. Roughly 900 cadets across six foreign languages currently use the interactive language learning program ImmerseMe, with Arabic and Russian planned to launch in spring 2023. The Academy also sent six cadets to Maxwell Air Force Base in Alabama to share their experiences working with the language learning program at the annual Language, Regional Expertise and Culture symposium.
- ▶ **9 Brothers Jeff Gordon and Mike Gordon created** the Gordon Family Endowment for Cyber City. The fund will help expand the immersive training opportunities offered by Cyber City, including creating additional connections to other training assets across the Air Force Academy.
- ▶ **10 Donors enable USAFA to bring distinguished speakers to the Academy** for the annual National Character and Leadership Symposium. The event brings together scholars, military leaders, corporate executives and world-class athletes to motivate and equip participants for honorable living and effective leadership. The Muse Family Foundation, Lt. Col. (Ret.) Earl '77 and Candy Enix, the Land of the Free Foundation, the Defense Orientation Conference Association and the Classes of 1959, 1973 (NCLS flagship sponsor), 1974, 1977 and 1993 are among the significant supporters of the symposium.



03



04



05



06



07



10

A photograph of three Air Force Academy cadets in a control room. They are wearing camouflage uniforms with 'U.S. AIR FORCE' patches. One cadet in the foreground is looking at a binder, while another in the background points towards a computer monitor. The room is dimly lit with a warm, golden-brown color palette. A sign on the wall reads 'FALCONSAT'. The computer monitor displays various data points and labels like 'Critical SOH', 'C&DH', 'COMM', 'ADCS', 'PAY', 'EPS', 'CANASPM', and 'SKITP'.

ENSURING THE NATION'S 21ST-CENTURY PREEMINENCE

The Air Force Academy is integrating emerging technologies and cadet research into its curriculum. Combined with work on the Madera Cyber Innovation Center and support of academic teams, cadets will learn to anticipate and prepare for future conflict, defend the nation and ensure its preeminence.

TACKLING TOMORROW'S PROBLEMS TODAY



▲ John Fox '63

The Air Force Academy's Institute for Future Conflict (IFC) has a new researcher, thanks to philanthropy.

Brig. Gen. (Ret.) David Stilwell '87, former assistant secretary of state for the Bureau of East Asian and Pacific Affairs, is the first Fox Fellow at the Academy.

The new fellowship, named for USAFA Distinguished Graduate John Fox '63, was made possible through Fox's \$1 million gift in 2022 to the Air Force Academy Foundation, where he serves as a Lead Founding Director on the board.

Fox's interest in the IFC, a strategic imperative for the Academy and a key priority of the Defining Our Future

campaign, stems from his own experiences as a cadet 60 years ago and his concern about the continuing and future challenges facing the country's national security.

"USAFA is a primary commissioning source for U.S. Air Force and U.S. Space Force officers, and we can help these young men and women be the best future leaders for our national security needs," he said.

By establishing the Fox Fellow within the IFC, Fox is providing opportunities for Gen. Stilwell to conduct research and engage with other Academy personnel and the Academic Success Center to improve cadet academic performance. The gift also makes available new training tools to foster a better understanding of the future conflict environment.

"I think what we all hope is the idea of educating our amazing cadets about the challenges of future conflicts will become embedded as a core principle at USAFA," Fox said. "The security of our country depends on our future military officers anticipating how to solve wicked problem sets, and the IFC can help them do just that."

Stilwell has joined the Rossetti Fellow for Future Conflict and other researchers in offering cadets and faculty alike a broader perspective about potential threats. The staff members working to implement the IFC at the Academy already have made great strides toward expanding the knowledge base of future conflict, addressing gaps in curriculum and incorporating classified material.

"I THINK WHAT WE ALL HOPE IS THE IDEA OF EDUCATING OUR AMAZING CADETS ABOUT THE CHALLENGES OF FUTURE CONFLICTS **WILL BECOME EMBEDDED AS A CORE PRINCIPLE AT USAFA.**"

— JOHN FOX '63

LEADING THE WAY IN CYBER

Construction of the Madera Cyber Innovation Center continued throughout 2022, a visible reminder of the Academy's commitment to serve as a leader in the cyber defense and warfare domain.

By the end of the year, construction of the 48,000-square-foot center was roughly 20 percent complete. Construction of the Madera Cyber Innovation Center is currently scheduled for completion by 2024, with classes to commence in the state-of-the-art building in the fall semester of 2024.

Located at the east end of the cadet area overlooking Stillman Parade Field, the Madera Cyber Innovation Center will provide space and technology for Academy cyber entities to come together in a common workspace. Air Force CyberWorx, the Department of Computer and Cyber Sciences and its Academy Center for Cyberspace Research will use the building.

Paul '78 and Joan Madera provided the lead gift for the center, with donors contributing roughly \$38 million to the project, including gifts in kind - surpassing the private support goal of \$30 million. Cisco, Siemens and Corning Inc. have donated technology upgrades to the center. Support from donors supplements the funding allocated by the federal government for the construction of the building.

The classes of 1977, 1978, 1979, 1982, 1983 and 1987 have chosen to raise money for the Madera Cyber Innovation Center as part of their class reunion projects.

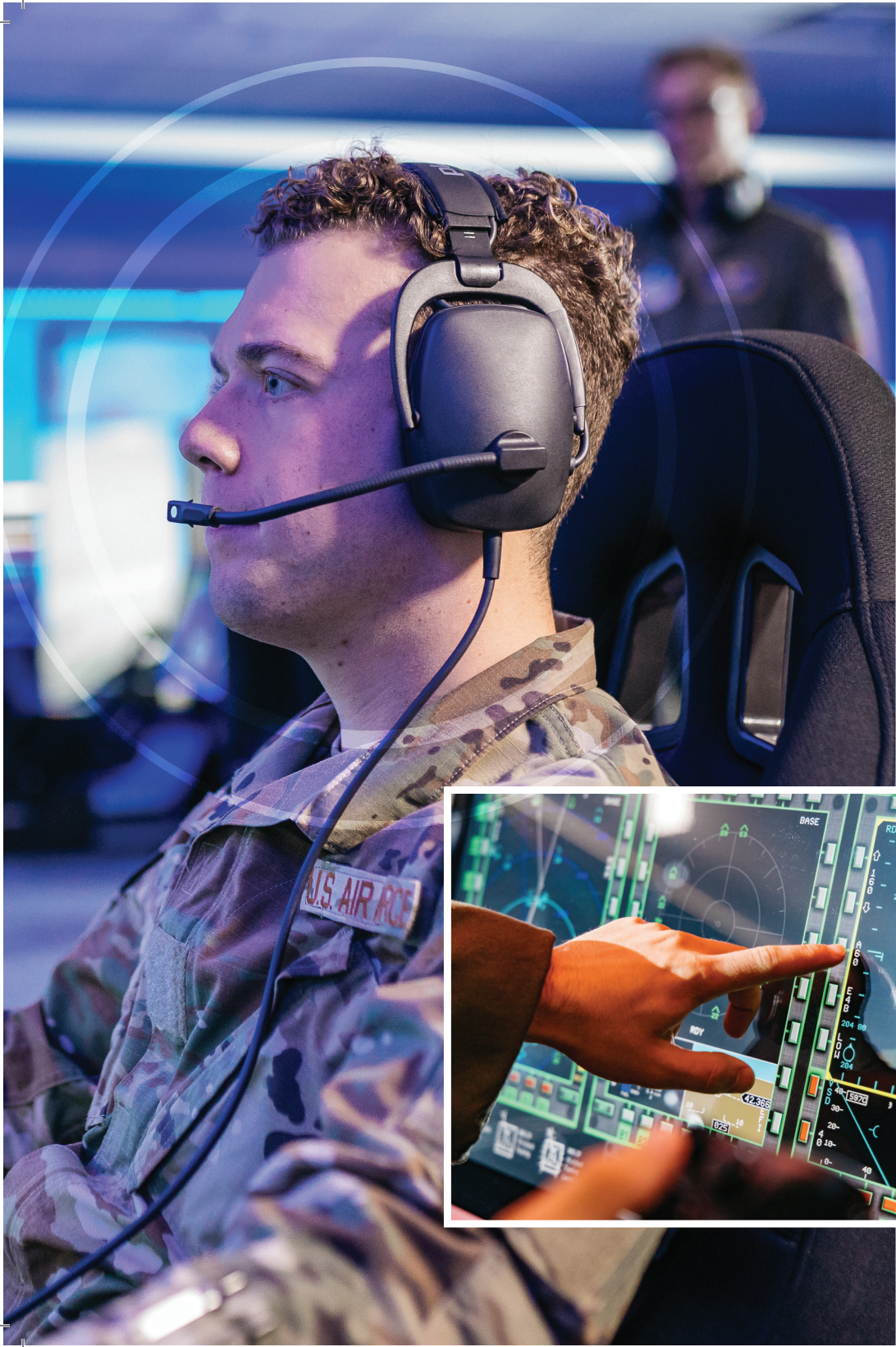
Brig. Gen. (Ret.) Lyn Sherlock '82, class gift chair for the Class of 1982's 40th reunion project, said her class decided to raise money for the Madera Cyber Innovation Center because it is a high-priority project for the Academy that will help prepare cadets for their future careers.

“WE WERE LOOKING FOR SOMETHING THAT WAS REALLY GOING TO IMPACT CADETS,” GEN. SHERLOCK SAID.

The Class of 1982 has raised more than \$567,000 for the Madera Cyber Innovation Center. Sherlock said it is exciting to see construction underway.

“It was great to see it reach that next phase,” Gen. Sherlock said.





PREPARING FOR THE FUTURE FIGHT

The innovative, experiential kind of education that is happening at the Air Force Academy’s Multi-Domain Laboratory is “sticky learning,” says Lt. Col. Christopher “Fuego” Gausepohl ’05, director of the Academy’s Strategy and Warfare Center.

“It’s learning that sticks with the cadets past their final exam,” Lt. Col. Gausepohl said.

Officially opened in September 2021, the \$9.5 million facility provides an immersive environment where 500 to 600 cadets per semester learn across all strategic, operational and tactical levels of war. Military and Strategic Studies 251, the core class that utilizes the lab, concluded its third semester of use in December 2022.

Generous gifts from supporters such as John Fox ’63 and Dr. Paul Kaminski ’64 supplement federal funding for the Multi-Domain Laboratory.

The Department of Military and Strategic Studies is collaborating with other disciplines, such as history, electrical engineering and behavioral sciences, to use the lab space to teach cadets lessons ranging from the D-Day invasion of Normandy during World War II to using artificial intelligence to assist in decision-making.

The lab functions as a hub that develops a variety of skill sets in cadets and solidifies their understanding of what they are learning in other fields, Lt. Col. Gausepohl said. “They see it all come together in these courses in these labs,” he said.

The lab features two simulation suites, each housing a Joint All-Domain Operations Center (JADOC), a flight bay and a remotely piloted aircraft (RPA) control room.

The education that cadets receive extends far beyond the walls of the Multi-Domain Laboratory, Lt. Col. Gausepohl said.

“Cadets are going to be exposed to things that they are actually going to see in active duty,” he said.

The Academy is awaiting funding for a third suite that will focus on space and cyber aspects of future warfare. Pending funding approval, that suite is planned to open in time for the 2025-26 academic year.

▸ DEVELOPING LEADERS OF CHARACTER

Whether it's through learning leadership lessons at the Outdoor Leadership Complex or planning and attending the National Character and Leadership Symposium, developing leaders of character is imbued in every mission element at USAFA.

MARTINSON GIFT ELEVATES HONORS PROGRAM



▲ John Martinson '70

With his \$10 million commitment to enhance USAFA's honors program in 2022, John Martinson '70 made the largest philanthropic gift supporting academics in Air Force Academy history.

"Honors has become a legacy segment of my philanthropy. The Academy has an outstanding honors program which has been significantly underfunded," said Martinson, a venture capitalist and a 2008 USAFA Distinguished Graduate.

The Academy Scholars Program was renamed the Martinson Honors Program in recognition of his generosity.

Martinson's gift is creating additional opportunities for cadets and faculty, such as outfitting a dedicated space in McDermott Library specifically for the cadets selected for the program. The gift also increases the

visibility and competitiveness of the honors program to help USAFA recruit top-tier students.

"One of the things we want to do is create an exciting and dynamic space for scholars," said Dr. Diana Polley, director of the Martinson Honors Program and associate professor of English. "Much like a library, the honors space is particularly important. It is a learning community; we are creating and building community. That will happen in part through space."

In addition to providing more opportunities for collaboration, the space offers study areas and offices for the honors program staff. This first step is the beginning of a five-year plan to broaden the scope of the program while ensuring prospective and current cadets are aware of the program and its opportunities. Martinson's gift also can help pay for more faculty positions to expand the availability of honors courses for first-semester cadets and for STEM disciplines.

The cadet Scholars in the Martinson Honors Program are part of a small yet diverse community engaged with faculty in an integrated program of broad learning across and beyond the Academy curriculum. The curriculum consists of small, discussion-based classes that deepen and broaden Scholars' intellectual development as a complement to existing academic, leadership, military training and athletics programs.

Program administrators work to pair Scholars with Academy opportunities to participate in foreign exchanges, language immersions, interdisciplinary research and community engagement programs such as the Academy Assembly, the National Character and Leadership Symposium and the Institute for Future Conflict.

The Martinson Honors Program has hosted visiting speakers who have taught Scholars about a wide array of topics. The program also has enabled cadets and faculty members to attend conferences and other academic meetings elsewhere.

Martinson's gift is bolstering efforts to make the program more widely known and helping cadets succeed in their academic and career paths.

"They can accelerate their academic development, and at the same time they will become well-rounded, capable, decisive, critical thinking officers in the Air Force and Space Force," he said. "It will also prepare them to win scholarships, to be accepted into graduate school, to compete with their peers, and to possibly accelerate their Air Force and Space Force careers."

"HONORS HAS BECOME A LEGACY SEGMENT OF MY PHILANTHROPY. THE ACADEMY HAS AN OUTSTANDING HONORS PROGRAM WHICH HAS BEEN SIGNIFICANTLY UNDERFUNDED."

— JOHN MARTINSON '70

AIR COMBAT CLUB TAKES FLIGHT

Membership in the Academy's Air Combat Club has skyrocketed since its 2021 launch, from a handful of cadets to 440, thanks in large part to donor generosity.

The Air Combat Club enables cadets to learn the physics and tactics of aerial combat from faculty and Air Officers Commanding with fighter backgrounds. They then hone those skills in virtual reality flight simulators.

Paul Rossetti '70 has generously donated to the club, and his contributions have been used to purchase simulator equipment and software licenses. Rossetti, a former fighter pilot, said the club not only allows cadets to compete against other schools, but also provides them with valuable training in air combat maneuvering.

"It's going to help them tremendously in pilot training and beyond," said Rossetti, an Air Force Academy Foundation board director.

Lt. Col. Tyler Robarge '03, officer in charge of the Air Combat Club, said the club initially was limited by the two simulators that it used from the USAFA Department of Aeronautics. Rossetti's initial gift enabled the club to buy 12 simulators, while an additional donation from Rossetti will cover the costs of more simulators, along with equipment such as control sticks, throttles and rudder panels, he said.

Lt. Col. Robarge, a former fighter pilot who flew F-16s and F-22s, said the Air Combat Club brings faculty speakers to USAFA to educate cadets about the life of a fighter pilot and provides excellent training with its virtual reality simulators.

"I was pretty amazed at the realism of the cockpit," he said.

In addition to its educational component, the Air Combat Club is relevant, motivational and fun, Rossetti said.

"I feel very strongly that the cadets should be learning these kinds of things and have fun while they're doing it," Rossetti said.

The club also provides cadets with an opportunity to showcase their skills in competitions. Cadets from the Air Combat Club defeated the U.S. Naval Academy and Syracuse University in the club's first two competitions.



▶▶ NEW D.C. INTERNSHIP PROGRAM PROVIDES **REAL-WORLD LEARNING**

Nine cadets participated in the Air Force Academy's inaugural 2022 Cadet Wing Internship program in Washington, D.C., thanks to a generous gift from Lt. Gen. (Ret.) Marcus '61 and Ginger Anderson. Lt. Gen. Anderson served as commandant of cadets at USAFA from 1984-1986.

The Andersons' generosity paved the way for seven cadets to work with members of Congress while two interned at the White House. The cadets were chosen from 40 who wrote essays to apply.

Cadet 1st Class Onika Benson worked in the White House on a National Security Council assignment. Benson, a management major and Japanese minor, went to Washington early and was asked to stay longer because of her exceptional work. She is the only cadet who interned more than the planned six weeks, ultimately working for 10.

During her internship, Benson was able to attend meetings alongside Vice President Kamala Harris in the Situation Room, where discussions ranged from China and Taiwan to Russia and North Korea.

"This internship program was the most influential experience of my life without a doubt," Benson reflected. "I think the experience will truly make me a better American and better officer. I'm so thankful for that."

While working at the White House and Pentagon prior to his election to the U.S. House of Representatives, Rep. August Pfluger '00, R-Texas, noticed many interns from other service academies but few from USAFA. He reached out to Lt. Gen. Richard M. Clark '86, superintendent of the Academy, to ask if more cadets could be sent to Capitol Hill for summer internships.

"Let's start this early and let's get cadets participating so by the time they are senior officers or leaders in any other aspect of the country, they can actually play a meaningful role in the process," Pfluger said.

It's clear that the fledgling internship program already is reaping benefits for cadets. Benson has shared some of what she learned from her internship with her squadron mates and a class of younger cadets. She said her internship was an incredible opportunity, and she is hopeful that other cadets will have the chance to participate in the future.

"I'd go as far as to say it's vital for our national security that our Air and Space Forces and our officer force understand and experience these high-level processes," Benson said. "This opportunity provides that."



▲ Cadet 1st Class Onika Benson

BUILDING RESILIENCY AND DIVERSITY

■ The success of our Air Force and Space Force is directly tied to the strength and diversity of their airmen and guardians. Cadets at the Academy build physical strength and mental toughness from inprocessing to graduation with opportunities to compete on the fields of friendly strife, working as teams representing and appreciating all perspectives.



REVITALIZING AN ICONIC STADIUM

A new generation of Academy donors is stepping forward to support the long-awaited Falcon Stadium modernization project in a major way. Several 1990s graduates made significant commitments in 2022 to the project, a key priority of the Defining Our Future campaign in support of the Academy.

Rocky Thurston '95, an offensive lineman for the Falcons, said playing football at the Academy taught him important life lessons, including the values of commitment, hard work and teamwork.

Thurston noted that he feels a strong emotional connection to the Academy, saying his football coach, the legendary Fisher DeBerry, was like a second father to him.

"I owe so much to the program, my teammates and the coaches," Thurston said.

Erik Davis '95, a defensive tackle for the Falcons, echoed Thurston's sentiment, recalling that being a cadet-athlete taught him the importance of drive and tenaciousness, traits that have served him well in his life.

"This gift is merely a way for me to give back to a place that gave me so much," Davis said.

Jason Mock '96, a fullback for Air Force, described his gift to the Falcon Stadium modernization project as a way to leave a lasting legacy at the Academy.

"When it's done, it's going to be iconic for generations to come," said Mock, whose son, Cadet Second Class Alec Mock, is a linebacker for the Falcons.

Davis, Mock and Thurston are among supporters



◀ **The group who turned the first ground during the ceremonial groundbreaking for the Falcon Stadium modernization included:** From left, Nathan Pine, director of Athletics; Lt. Gen. Richard Clark '86, superintendent; lead donors Vianne and Jack '78 Kucera; Troy Calhoun '89, head football coach; and Lt. Gen. (Ret.) Mike Gould '76, CEO of the Association of Graduates and Air Force Academy Foundation.

who pledged a total of roughly \$5 million toward the Falcon Stadium project in 2022. Jack '78 and Vianne Kucera committed the lead gift of \$10 million to the project. In addition to these supporters, several donors have made significant contributions to the project, including The Mary K. Chapman Foundation, El Pomar Foundation, Brion Applegate '76, the Class of 1966 and two anonymous graduate donors.

A groundbreaking ceremony for the initial phase of the modernization project – a new East Club that will transform the visitor and fan experience – was held Jan. 24, 2023, at Falcon Stadium.

Planned upgrades include a new stadium entrance, an inspiring heritage plaza, two open-air hospitality decks, improved accessibility and seating, new



▲ RENDERING OF FALCON STADIUM

concessions, restrooms and amenities, as well as new merchandise areas and will-call ticket windows. Currently expected to open in time for the 2024 football season, the new East Club will feature more than 1,000 new premium seats and a state-of-the-art, club-level experience.

CADET MORALE AND LEADERSHIP FUND

During the 80 academic days in an Air Force Academy semester, “there is a grind that starts to happen” with cadets, said Lt. Col. Brian Guyette '08, cadet wing director of operations. “The entire population lives where they work and works where they live.” Morale events, Lt. Col. Guyette adds, provide “a welcome deviation” and improve a cadet’s quality of life.

The donor-supported Cadet Morale and Leadership Fund was an impactful choice for families and others to support cadets and help reduce the stress of their rigorous schedules.

The fund enables the Cadet Wing leadership to plan morale events to help relieve stress and promote positive mental health, which can translate into better performance across all mission elements: academic, military, athletics and character development. Parents and families were especially generous in their support of the fund during the inaugural 1Day1USAFA day of giving in August.

That generosity translated into two morale events in the fall.

Cadet 2nd Class Crew Squires served as the Cadet Wing plans and programs officer in charge during the fall semester. He and his team worked with the Cadet Wing support staff to plan an appreciation week for support staff and a holiday event to help cadets decompress before final exams.

For the appreciation week, and in the spirit of the Service Before Self core value, the cadets catered 150 meals for custodial staff, barbers, support staff and the Army & Air Force Exchange Services staff.

The holiday event in Arnold Hall allowed cadets to choose meals from local food trucks, socialize with other cadets, interact with therapy dogs and unwind for one evening.

“They could be a normal person for 2-3 hours,” Squires said. “It is good for our mental well-being.”

Lt. Col. Guyette is the liaison between the Cadet Wing staff, the Air Force Academy Foundation, the Association of Graduates, and other Academy



▲ During the St. Patrick’s Day cadet morale event, cadets competed at checkers, chess and other indoor games.

personnel. He helps provide an overview of Academy operations so the Cadet Wing staff can plan these events. His systemwide knowledge helps the cadets learn leadership skills as they take on these new tasks.

“IT’S A GREAT OPPORTUNITY TO GROW IN LEADERSHIP AND BE RESPONSIBLE,” SAID SQUIRES, WHO HOPES TO BECOME AN ACQUISITIONS OFFICER.

The process of planning events provided helpful experience in working with vendors and coordinating with other team members.

The Cadet Wing staff changes each semester, allowing even more cadets to have similar leadership experiences. The spring Cadet Wing staff planned a battle of the bands that showcased cadet talents, allowing these young leaders of character to express themselves through music and enjoy camaraderie with others.

“We really appreciate the financial support we receive through the Cadet Morale and Leadership Fund,” Squires said. “It is nice knowing we can lean on it and that people are willing to support us.”

A HOME RUN FOR FALCON BASEBALL

A \$2.5 million gift will transform the fan experience at Falcon Field and provide a home run for Academy baseball fans for years to come.

The Erdle family made the gift – the largest ever donated in support of Falcon baseball – to the Air Force Academy Foundation and Air Force Academy Athletic Corporation.

The gift was made in honor and remembrance of Brig. Gen. (Ret.) Philip J. Erdle, a career Air Force officer who taught and coached at the Academy. The Air Force Academy celebrated and honored the Erdle family's generosity in the fall during Air Force's 13-10 football victory over Navy.

"The renovation of Falcon Field has been identified as a top priority and critical to the continued and future success of the Air Force baseball program," said Director of Athletics Nathan Pine. "We cannot thank the Erdle family enough for stepping forward and making this important lead gift."

The renovation to Falcon Field will bring a new press box and seating, a modern concourse with permanent concessions and restrooms, new team dugouts, and locker rooms for the visiting team and umpires. The estimated \$7 million project received a significant boost from the Erdle family's generous gift.

The Falcon Field renovation is among the key projects within the athletics component of the Defining Our Future campaign.

Gen. Erdle was an entrepreneur, a philanthropist and a 1952 graduate of the U.S. Military Academy. He flew dozens of aircraft during his career, including the F-84, F-100 and T-33. Later, he earned a master's degree from the University of Michigan and a doctorate from the University of Colorado.

His career at the Academy included teaching mechanics, coaching baseball, serving as an NCAA representative and working as vice dean of the faculty.

"My father would be thrilled to know that, as a result of his lifetime of hard work, the baseball program at the Academy would be so greatly impacted," said Col. (Ret.) Mick Erdle '76, who is Gen. Erdle's son.



▲ Carolyn Erdle and the Erdle family were honored during the Oct. 1, 2022, football game against Navy.

▶ SERVING GRADUATES AND HONORING OUR HERITAGE

The rich heritage of service and excellence at the Air Force Academy continues to be honored and celebrated across campus and throughout the Long Blue Line. From a new static display of a Sikorsky HH-3E Jolly Green Giant helicopter to the dedication of the planned Hosmer Visitor Center, the proud tradition of honor and heritage thrives at the Academy.

BRUNI GIFT PAVES WAY FOR HOSMER VISITOR CENTER

The naming of the Air Force Academy's planned Hosmer Visitor Center was made possible by a \$5.5 million gift from Jerry '70 and Pam Bruni. Located just east of the North Gate of the Academy, the Hosmer Visitor Center, named for the first graduate of the Academy, Lt. Gen. (Ret.) Bradley C. Hosmer '59, and his wife, Zita, is currently scheduled to open in 2025.

In addition to earning top honors in the Class of 1959, Gen. Hosmer also is the first Academy graduate to earn a Rhodes scholarship and the first graduate to return to the Academy to serve as superintendent. In 2003, he was honored by USAFA and the Association of Graduates as a Distinguished Graduate.

"Pam and I can't think of a more appropriate servant-leader to name this center for than General Bradley Hosmer," said Jerry Bruni. "He is truly a man of character, a scholar, a leader."

The Brunis' gift will provide engaging displays and exhibits to enhance the visitor experience at the Hosmer Visitor Center. Their gift is the lead component of donor support totaling nearly \$16 million for the TrueNorth Commons development, which also will include a hotel and conference center, an office complex and a retail area.

"Their generous gift ensures the Hosmer Visitor Center will be more than just a beautiful structure," said Mark Hille '97, president of the Association of Graduates and

Air Force Academy Foundation. "Their gift advances the vision for an immersive visitor experience, especially for those young men and women who may someday pursue a lifetime of service at the Academy and beyond."

The Hosmer Visitor Center's exhibits will incorporate state-of-the-art technology and experiential storytelling to illustrate a day in a cadet's life, as well as a cadet's four-year journey from inprocessing to graduation.

During a dedication ceremony in September, the Air Force Academy unveiled a cornerstone for the Hosmer Visitor Center. Pictured are: Pam Bruni, Jerry Bruni '70, Lt. Gen. (Ret.) Bradley Hosmer '59, Zita Hosmer, Superintendent Lt. Gen. Richard Clark '86 and project developer Dan Schnepf '83.



RENDERING OF THE HOSMER VISITOR CENTER ▶



HONORING THE JOLLY GREEN GIANT MISSION



▲ Max James '64 speaks at the dedication ceremony for the HH-3E Jolly Green Giant static display at the Air Force Academy.

“These things we do, that others may live.” That is the motto of Pararescue personnel such as the Jolly Green Giant search and rescue crews dating back to the Vietnam War era. Their legacy of bravery and sacrifice lives on in a new donor-supported static display of a restored Sikorsky HH-3E Jolly Green Giant helicopter near the Academy’s North Gate.

Braving frigid temperatures, a standing-room crowd of more than 200 attended a dedication ceremony on Nov. 12 adjacent to the B-52 static display at the Academy. A permanent display and informational placards now honor the Jolly Green Giant search and rescue mission.

“We’re dedicating this in honor of all those members who flew that aircraft,” said Maj. Gen. (Ret.) Richard “Beef” Haddad ’81. “And many of those were Academy grads.”

In honor of its 40th reunion, the Class of 1981 raised more than \$500,000 for the Jolly Green Giant static display.

Max James ’64, who flew a Jolly Green during the Vietnam War, advocated for an Academy exhibit to honor the search and rescue crews for years. He never gave up on his dream – not as an unswerving project champion and not as a generous donor, either. On the morning of the dedication, he beamed with pride.

“By golly, we finally got it done,” James said at the dedication ceremony. “I’m really proud and thankful for all those who played a major part in this.”

Thanks to search and rescue crews, pilots had about an 80 percent chance of being successfully rescued if shot down during the Vietnam War era, James noted.

Other key donors included John Fox ’63, David Yost ’69 and Col. (Ret.) Leonard “Lucky” Ekman ’63.

During the dedication ceremony, Ekman recalled being rescued by a search and rescue crew after being shot down over enemy territory. Many of those who helped rescue him were fellow Academy graduates. Many members of Ekman’s family attended the ceremony.

“I was surrounded by Academy graduates doing their thing and helping me to stay safe,” Ekman said.

Gen. (Ret.) David Goldfein ’83, former chief of staff of the Air Force, recalled being saved by a search and rescue crew after being shot down over Serbia in 1999. He challenged the cadets attending the ceremony to live a life worthy of future rescue.

“You never know when someone is going to risk everything to pull you out of bad guy land,” he said.

**“BY GOLLY, WE
FINALLY GOT IT DONE.
I’M REALLY
PROUD AND THANKFUL
FOR ALL THOSE WHO
PLAYED A MAJOR
PART IN THIS.”**

– MAX JAMES ’64

\$100,000+ CAMPAIGN DONORS

We are grateful for the generosity and foresight of these individuals, foundations and corporations who have committed \$100,000 or more toward the Defining Our Future campaign in support of the U.S. Air Force Academy. Commitments include cash donations, pledges and qualifying estate gifts made between April 1, 2018, and December 31, 2022.

AeroVironment

Air Force Academy Athletic Corporation

Lt. Gen. (Ret.) Marcus A. Anderson '61 and Ms. Ginger G. Anderson

Brig. Gen. (Ret.) John M. Andrew '76 and Ms. Sandra D. Andrew

Anonymous (5)

The Anschutz Foundation

Association of Graduates

Lt. Col. (Ret.) Louis J. Appelhans '74 and Ms. Lynette K. Appelhans

Mr. Brion B. Applegate '76 and Ms. Sabrina Applegate

Academy Research and Development Institute

Mr. Donald R. Avery '78 and Ms. Fara H. Avery

Mr. Kimbrough S. Bassett

The Bassett Family Trust

Lt. Col. (Ret.) Hobart C. Bates '74 and Ms. Valerie Bates

Bessemer Trust Investments

Lt. Col. (Ret.) David L. Blisk '78 and Ms. Brenda P. Blisk

Mr. Darryl M. Bloodworth '64 and Ms. Mary Bloodworth

Boeing Company

Lt. Col. (Ret.) Dennis A. Braun '81 and Ms. Sandra Olsen Braun

Mr. Mark H. Brennan '81 and Ms. Susan M. Brennan '81

Mr. Jerome V. Bruni '70 and Ms. Pamela S. Bruni

Jerome V. Bruni Foundation

Col. (Ret.) Joseph G. Burke, PhD '70 and Ms. Diane Burke

Mr. Frederick W. P. Buttrell '85 and Ms. Stephanie Buttrell

Lt. Col. (Ret.) Frank P. Cantrell '78 and Ms. Denise Cantrell

Dr. John B. Carter '67 and Ms. Sara Carter

Mr. Edward L. Carter '93 and Ms. Shellee S. Carter

Mr. Laurence L. Casada '71 and Ms. Laura Clay-Casada

CDW-G

The Mary K. Chapman Foundation

Dr. John D. Childs '94 and Ms. Amy C. Childs '94

Cisco Systems

Mr. William C. Clohan, Esq. '70 and Dr. DEXANNE B. Clohan

Mr. Richard J. Colt '68

Cubic Corporation

DAC Foundation

Mr. Evan M. Dadosky '08 and Ms. Jessica L. Dadosky

Ms. Patti L. Dake

Ms. Roberta J. Daley

Mr. David R. Dallago, Jr. '78 and Ms. Anna M. Dallago

Daniels Fund

Lt. Gen. (Ret.) Charles R. Davis '79 and Ms. B Susan Davis

Mr. Erik Davis '95

Col. (Ret.) Leslie G. Denend '63 and Ms. Judith A. Denend

Mr. Anthony DeSantis '70 and Ms. Judith E. DeSantis

Mr. Stephen M. Dickson '79 and Ms. Janice E. Dickson

Mr. Terrance M. Drabant '65

Mr. John L. Duenes and Dr. June Chen

Col. (Ret.) William J. Dunn, MD '76

Brig. Gen. (Ret.) David K. Edmonds '79 and Ms. Ann M. Edmonds

Col. (Ret.) Leonard C. Ekman '63 and Dr. Kaye L. Ekman

El Pomar Foundation

Brig. Gen. (Ret.) Curtis H. Emery II '70 and Ms. Carole A. Emery

Mrs. Carolyn Erdle

The Falcon Foundation

Col. (Ret.) Laurence A. Fariss '75 and Ms. Michelle L. Fariss

Ms. Karen H. Farrell

Mr. Lindsay S. Fenwick '71 and Dr. Sharyn Fenwick

The Harmes C. Fishback Foundation Trust

Col. (Ret.) April Sullivan Fitzgerald, MD '87 and Col. (Ret.) Mark R. Fitzgerald '87

Mr. John M. Fox '63 and Ms. Sandy Fox

Lt. Col. (Ret.) William E. Fox, Jr. '73 and Ms. Wendy C. Fox

Col. (Ret.) Karen A. Fox, MD '80

Mr. Jeffrey M. Frient '87 and Ms. Jeni B. Frient

Lt. Col. (Ret.) Ronald P. Furstenau '78 and Ms. Julie E. Furstenau

Mr. Bradford A. Gann '83 and Col. (Ret.) Sharon M. Gann '83

Mr. Alexander P. Gilbert '87 and Ms. Kathryn M. Gilbert

Ms. Janet Golart

Mr. Michael B. Gordon and Ms. Loren E. Gordon

Mr. Jeffrey Gordon

Mr. Alexander F. Granados '04 and Ms. Carla E. Bustillos

Col. (Ret.) Gaylord B. Green '64

Mr. William E. Green '68 and Ms. Suzanne Green

Col. (Ret.) John B. Gross '65 and Ms. Kathleen A. Gross

Mr. Frederic N. Halstrom '67

Lt. Col. (Ret.) James G. Hansen, PhD '69 and Ms. Merry Ann Hansen

Lt. Col. (Ret.) Mark L. Hansen '88 and Ms. Giuseppina G. Hansen

Mr. Thomas R. Harkness '68 and Ms. Kim Underwood Harkness

Mr. C. Kent Harrington '72

Mr. Roderick E. Hennek '75 and Ms. Lynne D. Hennek

Mr. John A. Hewitt, Jr. '65 and Ms. Anne Hewitt

Ms. Stevie G. Hoekstra

Mr. A. Bart Holaday '65 and Ms. Catharine M. Holaday

Lt. Gen. (Ret.) Bradley C. Hosmer '59 and Ms. Zita V. Hosmer

Mr. Mark D. Howes '75 and Ms. Linda A. Howes

Brig. Gen. (Ret.) J. Christopher Inglis '76 and Ms. Anna M. Inglis

Col. (Ret.) Nancy R. Insprucker '81 and Col. (Ret.) John L. Insprucker III

Mr. Charles A. Jackson '69 and Ms. Marty Lehder Jackson

Mr. Max F. James '64 and Ms. Linda Johansen-James

Maj. Gen. (Ret.) Edward R. Jayne II '66 and Ms. Nancy K. Jayne

Lt. Col. (Ret.) Scott R. Jensen '79 and Ms. Deborah G. Jensen

Lt. Col. (Ret.) Arthur H. Johnson, Jr. '63

Mr. Mark W. Jurkowski '82

JVK Holdings, LLC.

Dr. Paul G. Kaminski '64 and Ms. Julia C. Kaminski

Lt. Col. (Ret.) Kenneth L. Kaylor, MD '78 and Lt. Col. (Ret.) Karen L. Kaylor '80

Col. (Ret.) Keith A. Keck '81 and Lt. Col. (Ret.) Julie L. Keck '82

Mr. J. Scott Kirby '89 and Ms. Kathleen M. Kirby

Mr. L. Gary Knight and Ms. Lynn L. Knight

Charles Koch Foundation
Dr. Lee E. Krauth '72 and Ms. Mary C. Krauth
Mr. Jack N. Kucera '78 and Ms. Vianne L. Kucera
Mr. Matthew J. Kuta '05 and Ms. Cristina Kuta
Col. (Ret.) H. Michael Lambert, MD '70 and Ms. Jennifer R. Lambert
Land of the Free Foundation
Col. (Ret.) Harry F. Laws II '69 and Ms. Melany M. Laws
P. Michael Leahy, DC '71 and Ms. Patricia A. Leahy
Mr. Richard W. Lee '66
Mr. Edward E. Legasey '67 and Ms. Patricia A. Legasey
Leidos
Lt. Col. (Ret.) Joseph P. Lepanto '81
Mr. Todd P. Leslie '04 and Ms. Amy N. Leslie
Mr. Rod R. Little '92 and Ms. Janet Little
Lockheed Martin Corporation
Maj. Gen. (Ret.) Eugene A. Lupia '67 and Ms. Diane L. Lupia
Lt. Col. (Ret.) Stephen S. MacLeod '91 and Ms. Anne MacLeod
The MacLeod Family Charitable Lead Trust
Mr. Paul S. Madera '78 and Ms. Joan K. Madera
Lt. Col. (Ret.) Ricky A. Mantei '76 and Ms. Lisa Mantei
Lt. Col. (Ret.) Michael G. Marcucci '66
Mr. Steven F. Marlier '68 and Ms. Susan M. Marlier
Mrs. Sarah J. Marshall '93 and Mr. Brad A. Marshall
Mr. John H. Martinson '70
Martinson Family Foundation
Eastern Massachusetts USAFA Families Club Inc.
Col. Margaret B. Matarese
Lt. Col. (Ret.) Dale Q. Mayo '60 and Ms. Idee Mayo
The Estate of Robert Mazet III
Mr. Richard D. McBee '86 and Ms. Alisha McBee
Mr. Ronald M. McCollum '63 and Ms. Mary Lou McCollum
Mr. Gerald A. McKee '70 and Ms. Kay B. McKee
Mr. Robert K. McNeal '77 and Mr. Jim Kinsella
Lt. Col. (Ret.) Steve A. McPhail '68 and Ms. Judi L. McPhail
Mr. James J. McWeeney '88 and Ms. Brigid M. McWeeney
Maj. Gen. (Ret.) Edward J. Mechenbier '64
Microsoft Corporation
Dr. Fred P. Milanovich '67 and Ms. Linda E. Milanovich
The Milanovich Trust
The George W. Miller III Charitable Trust
Mr. Jason A. Mock '96 and Ms. Ashleigh Mock

Lt. Col. (Ret.) Gilbert D. Mook '67 and Ms. De De Mook
Col. (Ret.) Robert A. Munson, MD '73 and Ms. Pamela R. Munson
Col. (Ret.) James M. Murphy '66 and Ms. Patricia A. Murphy
Mr. John R. Muse '73 and Ms. Lyn R. Muse
The Muse Family Foundation
Dr. Brian W. Nelson, MD '69 and Ms. Elizabeth J. O'Reilly
Lt. Col. (Ret.) David K. Neumann, PhD '74 and Ms. Diane L. Neumann
Maj. (Ret.) Ralph D. Nevers '76 and Ms. Sally P. Nevers
Lt. Gen. (Ret.) Richard Y. Newton III '78
Dr. Mark A. Nielsen '76 and Ms. Laurie J. Nielsen
Northrop Grumman Corporation
Mr. Terrence O'Donnell, Esq. '66 and Ms. Margaret L. O'Donnell
Mr. John F. Olive '67 and Ms. Sue Olive
The Olmsted Foundation
Dr. Michael G. Parkinson '68 and Ms. L. Marie Parkinson
Mr. Harry J. Pearce '64
The Perot Foundation
Mr. David L. Pfeifle '67
Mr. Charles E. Phillips, Jr. '81 and Ms. Karen Phillips
Maj. (Ret.) James B. Pierce '64 and Ms. Nancy K. Pierce
Mr. John H. Pomeroy '70 and Ms. Jyl E. Pomeroy
Mr. Gregg C. Popovich '70
Maj. (Ret.) Karl W. Poulsen '71 and Ms. Karen S. Poulsen
Pratt & Whitney
Prescient Edge Corporation
Lt. Col. (Ret.) Alan W. Price '68 and Ms. Marlee Price
Mr. Vincent A. Proffitt '99
Col. (Ret.) Richard L. Pyatt '75 and Ms. Zara L. Pyatt
Maj. Gen. (Ret.) Roger R. Radcliff '70 and Ms. Suzanne S. Radcliff
Mr. Edward G. Reisdorf '63
Mr. Mark A. Richards '78
Dr. Mark G. Romain '73 and Ms. Clare Romain
Lt. Col. (Ret.) Lawrence G. Romo '78 and Ms. Birgit Romo
Mr. Nathan O. Rosenberg '74
Mr. Michael P. Ross '81 and Ms. Elizabeth A. Ross
Mr. Paul Rossetti '70 and Ms. Elizabeth J. Rossetti
Mr. Don G. Rushing, Esq. '70 and Ms. Cynthia G. Rushing
Mr. Kenneth B. Sampson '64 and Ms. Angkarb Sampson
Brig. Gen. (Ret.) Monroe S. Sams, Jr. '67 and Ms. Lisa M. Sams
Mr. Daniel J. Schnepf '83 and Ms. Lorraine T. Schnepf
Brig. Gen. (Ret.) Dennis Schulstad

Col. (Ret.) David C. Schutt, MD '71
Seagate Technology
Mr. Donald F. Shafer, Jr. '70 and Ms. Linda Shafer
Dr. David K. Shelton, Jr. '70 and Ms. Nancy J. Shelton
Mr. Jerry L. Smith '62
The Stanton Foundation
The Honorable Craig R. Stapleton and Ms. Debbie W. Stapleton
Steel Partners Foundation
Lt. Col. (Ret.) Thomas A. Stein '70 and Ms. Frances A. Stein
Lt. Col. (Ret.) David E. Sterling '70
Col. (Ret.) Lawrence A. Stone '65 and Ms. Ann L. Stone
Lt. Col. (Ret.) Harry W. Stowers, Jr. '76 and Ms. Elizabeth S. Stowers
Mr. Glenn L. Strebe '87 and Ms. Teresa Strebe
Strive Foundation
Mr. Dave J. Strobel '68 and Ms. Linda L. Strobel
Constance R. Strout Living Trust
Estate of John & Constance Strout
Col. (Ret.) Paul J. Suarez '84 and Ms. Anne C. Suarez
Col. (Ret.) John C. Swanson, Jr. '62 and Ms. Polly Ann Swanson
Mr. William L. Thompson, Esq. '73
Mr. Douglas H. Thurston '95 and Ms. Kathryn Thurston
Lt. Col. (Ret.) Benjamin H. Troemel, Jr. '78 and Ms. Tracy L. Smith
United Airlines, Inc.
Col. (Ret.) Robert E. Voigt '73 and Ms. Rose M. Voigt
Thomas J. and Olive C. Watson Foundation
Lt. Col. (Ret.) Larry A. Weaver '76
Dr. William E. Wecker '63 and Ms. Mary Linn Wecker
Gen. (Ret.) Mark A. Welsh III '76 and Ms. Elizabeth L. Welsh
Lt. Col. (Ret.) Jeffrey S. Whiteman '92 and Ms. Whitney Whiteman
Col. (Ret.) John T. Wigington III '73 and Ms. Susan E. Wigington
Lt. Col. (Ret.) Douglas L. Williams II '75 and Ms. Susan Cohen
Mr. Hugh H. Williamson III '64 and Mrs. Nan T. Williamson
Mr. Keith Withycombe '66 and Ms. Patricia A. Withycombe
Ms. Paula Wolff
The Honorable Michael W. Wynne and Ms. Barbara H. Wynne
Mr. R. David Yost '69 and Ms. Jean K. Yost
Mr. Matthew Young '95 and Ms. Alexa Young
Mr. Dale M. Zschoche and Ms. Ruth C. Zschoche



AIR FORCE ACADEMY FOUNDATION BOARD OF DIRECTORS

▶ EXECUTIVE COMMITTEE

Jack N. Kucera '78, Chair

Alex P. Gilbert '87, Vice Chair

Jerome V. Bruni '70, Treasurer

Dr. April Sullivan Fitzgerald '87 P'17, P'23, P'25, Secretary

Terrence O'Donnell '66, Member at Large

R. David Yost '69, Member at Large

Terry M. Drabant '65, Advisor to the Executive Committee

Lt. Gen. (Ret.) Mike C. Gould '76 P'04, P'07, CEO of the Association of Graduates and Air Force Academy Foundation

Mark Hille '97, President of the Association of Graduates and Air Force Academy Foundation

▶ BOARD OF DIRECTORS

Brig. Gen. (Ret.) Dana H. Born '83 P'20

Dr. John D. Childs '94 P'26

William C. Clohan '70

Stephen M. Dickson '79

A. Tanner Doss '09

Gen. (Ret.) Ralph E. Eberhart '68

Col. (Ret.) Lucky C. Ekman '63 P'91, P'96

John M. Fox '63

Jeffrey M. Frient '87

Brian C. Gornick '02

Alexander P. Granados '04

A. Bart Holaday '65

Lt. Gen. (Ret.) Bradley C. Hosmer '59

Rashad E. Howard '01

Max F. James '64

Maj. Gen. (Ret.) Edward R. Jayne II '66

Dr. Paul G. Kaminski '64

Jon M. Keyser '04

J. Scott Kirby '89

Matthew J. Kuta '05

Dr. H. Michael Lambert '70

Dr. P. Michael Leahy '71

Ted E. Legasey '67

Rod R. Little '92

Maj. Gen. (Ret.) Gene A. Lupia '67

Lt. Col. (Ret.) Stephen S. MacLeod '91

Paul S. Madera '78

Sarah J. (Saxer) Marshall '93 P'16

John W. Martin '69

John H. Martinson '70

Lt. Col. (Ret.) Richard D. McConn '66

John F. Olive '67

Harry J. Pearce '64

Charles E. Phillips '81

Gregg C. Popovich '70

Edward G. Reisdorf '63

Paul Rossetti '70

Dan J. Schnepf '83

Gen. (Ret.) Norty A. Schwartz '73

Dr. Cheryl L. Shavers P'17

Lt. Col. (Ret.) Thomas A. Stein '70

Lt. Col. (Ret.) Wes Stowers '76

Dr. William E. Wecker '63

Gen. (Ret.) Mark A. Welsh III '76 P'03

HONORARY DIRECTOR

William J. Hybl

EMERITUS DIRECTORS

Col. (Ret.) Leslie G. Denend '63

Lt. Col. (Ret.) Gilbert D. Mook '67

Richard T. Schlosberg III '65

Hugh H. Williamson '64



ANNUAL REPORT

▶ 2022