

uring his 37 years of active service, General Scott excelled in command and staff positions from squadron level, to major commands in Alaska and Korea, to Air Force Headquarters and culminating as the 10<sup>th</sup> Superintendent of the Air Force Academy.

From June 1983 to June 1987, General Scott led the Academy through many challenges and achievements. Early in his tenure, he was faced with resolving a major challenge to the honor code within the Cadet Wing. His skillful handling of this incident resulted in renewed confidence and credibility in the Honor Code, and an improved system for processing honor cases. He was also instrumental in establishing the Soar-For-All program, which gave all cadets the opportunity to experience the thrill of flying. On the academic side, he oversaw implementation of the program to provide personal computers for all cadets, which were tied to the faculty through a Local Area Network.

He was also instrumental in gaining approval for, and overseeing construction of a much-needed visitors center for the Academy. This privately-funded, \$4 million dollar facility has become a tremendous asset to the Academy and a focal point for its many visitors.

Finally, General Scott's focus on spiritual and character development

as a fourth pillar of excellence at the Academy set an important example for cadets, the Academy and the Air Force that has paid huge dividends ever since.

Throughout his four-year tenure, General Scott worked tirelessly to move the Academy forward. His visible, charismatic leadership was felt everywhere, from cadets, to his staff, to senior Air Force leaders, to the AOG, to the Board of Visitors, and to the local community.

For these good works and his continued support of the Academy, its cadets, the Falcon Foundation, and the AOG, General Scott is the newest Honorary Member of the United States Air Force Academy Association of Graduates.